“Everything righteous about the Jewish people is brought to the world by what you do.”

—Vice President
Joseph R. Biden Jr.
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IN A WORLD PROVING TO BE INCREASINGLY DANGEROUS, JDC’s ability to respond with boldness and immediacy to crises is one of our most compelling—and historically prevailing—features.

These past months, we once again stood shoulder to shoulder with all Israelis as much of the country came under missile attack from Gaza.

We immediately mobilized our existing networks and partnerships with Israeli government agencies and local NGOs to care for the homebound and vulnerable, helping frightened elderly and people with disabilities when day centers were shuttered, and organizing alternative activities for children robbed of summer camp and forced into bomb shelters. The critical investments that we have made over time to ensure a future of opportunity for all Israelis have consistently proven to be rallying points in war and emergencies.

At the same time, the rolling crisis in Ukraine, sparked in November 2013 and erupting again in early 2014, reminded us why it is so important for JDC to be there for Jews in danger or need worldwide. Our response for the poorest among Ukraine’s several hundred thousand Jews—which included mobile units, caregivers, and community volunteers ensuring the uninterrupted delivery of critical assistance where and when tensions were highest—was striking. Increased aid was provided to the elderly, to poor children and families, and to Jews who fled under fire to other locations.

All the while, our Jewish Community Centers (JCCs), family camps, holiday celebrations, cultural festivals, and learning opportunities offered communal solace, while our training programs that are shaping a new generation of young Jewish leaders produced many brave individuals who voluntarily risked much in the midst of this crisis to bring hope to those who have so little.

Amid this tumult, JDC continued to champion creative opportunities to engage in Jewish life. From the newly opened JCC in Warsaw to the first-ever Limmud Jewish learning festival in Mumbai to a second pan-Asian Jewish conclave in Shanghai, we are helping local activists create new pathways for stronger Jewish connection and a deeper understanding of our shared heritage.

As always, we honor that heritage and responsibility by providing life-sustaining aid to the world’s poorest elderly Jews. With support from our restitution partner—the Conference on Jewish Material Claims Against Germany (Claims Conference), the Jewish Federations of North America, Rabbi Yechiel Eckstein and the International Fellowship of Christians and Jews (IFCJ), and other philanthropists and donors, the Hesed network of social welfare centers that we helped establish in the former Soviet Union (FSU) provided food, medicine, home care, winter heating, and other forms of assistance to more than 144,000 elderly Jews in nearly 2,600 locations last year, caring for them with compassion—and dignity.

Less than half of this increasingly frail population benefits from the expanded funding provided by the German government, through the Claims Conference, for home care and other aid for Holocaust survivors. Our ongoing challenge is to meet the critical needs of the large number of equally vulnerable Jewish elderly who are not entitled to restitution-related support, but desperately need our help.

Through the IFCJ-JDC Partnership for Children, we are bringing hope for a brighter future to nearly 13,000 children at risk and their families in Europe and the FSU, and we are strengthening their ties to caring Jewish communities.

We are also proud of JDC’s flagship Entwine initiative, an ever-expanding movement of young Jewish leaders and advocates committed to making their mark on global Jewish needs and international humanitarian issues. Through Entwine, more than 12,000 young Jewish adults in the US, the UK, and beyond have been connected to JDC’s work, and its overseas service opportunities involve over 500 young people—emerging global Jewish leaders—annually.

Our response to disaster in the Philippines represented another point on the moral compass that has guided JDC since 1914: our Jewish responsibility to help repair the world.

In the aftermath of Typhoon Haiyan, we provided medical equipment for Israel’s field hospital and distributed emergency supplies to Filipinos whose lives had been torn asunder. Over the past months, we have been rebuilding schools, restoring livelihoods, providing post-trauma support, and implementing risk-reduction programs for the Philippines’ most vulnerable islands. All of this strengthens a relationship that began with the refuge the Filipino government provided to European Jews—with JDC aid—during the Nazi era.

And even as the events, exhibits, publications, and media coverage of our centennial year reinforced our pride in JDC’s 100-year record of achievement, we remained the essential partner of European Jewish communities suffering economic decline, rising nationalism, and troubling anti-Semitism; launched pioneering employment initiatives for Israelis with disabilities—a flagship of our Israeli Unlimited partnership with the Ruderman Family Foundation and the Government of Israel—based on our models for Haredi (ultra-Orthodox) Jews and Israeli Arabs; and provided the fundamental community development tools and aid that keep Jewish communities in North Africa and Latin America strong and eager for innovation.

We greatly value the trust and support we receive from Jewish community federations across North America in partnership with JFNA, the Harry and Jeanette Weinberg Foundation, the International Fellowship of Christians and Jews, the Maurice and Vivienne Wohl Charitable Foundation, the Swiss Banks Settlement, World Jewish Relief, and other individuals, foundations, estates, and partners around the world. The Conference on Jewish Material Claims Against Germany, which has designated JDC as its primary agent in providing welfare services to Holocaust survivors in the FSU and Eastern Europe who suffered the double trauma of Nazism and Communism, remains the lifeline to those survivors.

At a time when JDC is needed more than ever, we are especially grateful to our Board members for their steadfast support, and we deeply appreciate the tireless devotion of our global JDC staff. Together we are carrying JDC’s mission forward into our second century—by empowering the most vulnerable, devising cutting-edge solutions to evolving needs, and embracing every opportunity to forge a stronger, more inclusive global Jewish future.
When Israel came under unprecedented rocket attack from Gaza and terrorist tunnels brought heightened anxiety, JDC activated its emergency networks, with government and NGO partners, to respond immediately to this crisis and deploy additional specialized personnel in dozens of hard-hit locations.

That response relied on critical support from the Stop the Sirens emergency campaign of the Jewish Federations of North America (JFNA), as well as funding from individual Federations and donors.

Innovative, nationwide solutions developed by JDC to empower and integrate the most vulnerable Israelis proved invaluable in this crisis. Coupled with a body of professional expertise honed during previous emergencies—the two intifadas, the Second Lebanon War, the Carmel fires disaster, and Operations Cast Lead and Pillar of Defense—they enabled JDC to deliver life-saving care.

Thousands of Israelis with disabilities benefited from emergency phone chains, online networks, and the delivery of food, emergency kits, and equipment for safe rooms and shelters that met special needs.

Further easing kids’ fears in the crisis and working to forestall post-traumatic stress are two products of a JDC partnership: Plush Hibuki puppy dolls whose long arms can hug a child brought comfort and a sense of control, and the Red Alert song—developed in 2008 by a teacher in besieged Sderot and now viral on YouTube—calmed young children on their way to shelters.

As always, JDC looked for the human touch, giving hundreds of Russian-speaking seniors in Israel an uplifting experience by setting up a phone-in program with Jews in the former Soviet Union who gathered at JDC-supported Hesed social welfare centers to offer their heartfelt support.

As in previous crises, JDC provided at-risk children, youth, and families; people with disabilities; and isolated elderly—both Jews and Arabs—with excursions out of heavily bombarded areas, making special arrangements for those requiring accessible transportation. "You don’t know how much we needed this," said an Ashdod mother, grateful to be away even briefly from relentless sirens and incessant rocket attacks. "I feel like I am alive again.”

‘You don’t know how much we needed this. I feel like I am alive again.”
– a mother in Ashdod

75% of Israelis live within range of Hamas missile fire.

JDC is helping the most vulnerable among them.
In Mila’s case, that value—that all Jews are responsible for one another—was transmitted in childhood.

Growing up in the Soviet Union, Mila treasures efforts her family made to maintain Jewish holidays and traditions against all odds. She remembers her grandfather keeping a Jewish calendar under his pillow, and the secret place in his room where he hid prayer books and a shofar. With no synagogues left in Donetsk after World War II, he and his brothers raised money to buy a house where they could hold prayer services, and collected funds to meet the needs of the Jewish community.

Following in their footsteps, Mila was an eager participant in the revival of Jewish life in east Ukraine in the early ‘90s. Local Jewish charitable organizations were not yet in operation, so Mila banded with her friends to care for elderly Jews and people with disabilities, visiting them and bringing them food packages bought with their own money. Raised with a deep sense of responsibility to help people in difficult situations, Mila immediately accepted the Hesed job.

That deep sense of obligation became even more critical as thousands of people fled the Donetsk and Lugansk regions of eastern Ukraine in recent months for fear of being caught in ongoing battles. For the many hundreds of Jews who have found new homes in places like Kiev, Dnepropetrovsk, Kharkov, and even Rostov in Russia, JDC has provided a robust aid program, including rental subsidies, food and clothing, Jewish community connections like summer camp, and post-trauma counseling services for people who have lost everything and fear not being able to return home.

And for those who remain in the East, they can rely on Mila, and the Donetsk Hesed staff and volunteers, to check in with them every day, getting them aid even in the direst circumstances. This also includes tracking the growing number of Jews who are leaving, informing other Heseds of their whereabouts, and ensuring an unbroken chain of assistance in their new places of residence.

“We are all trying not to get lost in the events of today,” Mila says of the current crisis. “We find our life purpose in helping others—and hope for peace.”
It has been 100 years of indispensable work to protect those across the generations who have suffered from the scourge of war, violence, bigotry, hunger, and natural disaster. It is a proud history. A history of never standing idly by in silence—but one of taking action.”

–Treasury Secretary Jacob J. Lew

“The friendship between our two peoples is a story of tikkun olam, of making the world a better place. It is as the world should be.”

–Philippines Ambassador to the United States Jose L. Cuisia, accepting JDC’s Or L’Olam (Light Unto Nations) Award
PARIS, FRANCE

At the Continental Gathering of Jewish leaders in Paris that followed the Israel celebration, Penny Blumenstein received the Order of Leopold—the highest level of Belgian honorary knighthood—from Alexander Zanzer, Director of the Royal Society of Jewish Welfare in Belgium.

“What Rashi and the Torah teach us is that being connected to other Jews is the essence of Judaism... this is something all of you are perfectly aware of because the JDC has remarkably exemplified this principle for 100 years.”

– Baron David de Rothschild, International Council Chair, JDC

NEW YORK, USA

“I Live. Send Help.” the New-York Historical Society’s multi-media exhibit showcasing JDC’s milestone anniversary, opened to the public on June 13, 2014. Comprised of many never-before-seen items from JDC’s Global Archives, the exhibit—as well as JDC’s Centennial volume of the same name—brings to life a 100-year record of achievement that parallels the tragedies and triumphs of contemporary Jewish history.

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Israeli President Shimon Peres, Prime Minister Benjamin Netanyahu, and Knesset Speaker Yuli (Yoel) Edelstein headed the line-up of distinguished speakers at JDC’s Centennial Celebration in Jerusalem in May 2014. The event underscored the historic partnerships JDC has forged with and on behalf of Israeli and Jewish communities worldwide.

Rabbi Yechiel Eckstein received JDC’s prestigious Raoul Wallenberg Award for his profound contribution to JDC, the Jewish people, and Israel in the presence of the Israeli Prime Minister and Speaker of the Knesset.

“I don’t know any organization that can be compared to the Joint. In the most impassable corners of the world, you let the people you serve keep their dignity and hope.”

– President of Israel Shimon Peres

“JDC is the greatest Jewish humanitarian organization on the planet. JDC does something unique—focusing on communities in distress and working together with the entire community. From our hearts we want to thank you in a way that represents the deep gratitude of the Jewish people.”

– Prime Minister of Israel Benjamin Netanyahu

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– Dr. Joseph J. Schwartz, 1964
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MARKING a CENTURY of SERVICE
“You are our hope. You are our future. You are our everything,” says Anna Penkevich, a 50-year-old single mom raising three children—Manya, 16; Victoria, 13; and George, 12 (above and opposite)—on her own in Rostov-on-Don, Russia. Anna is grateful to the caring staff at the local Hesed, whose Children in Need (CI) program is supported by the International Fellowship of Christians and Jews-JDC Partnership for Children in the Former Soviet Union.

Doing as much as she can to provide for her kids, Anna holds down two jobs cleaning in local hospitals. “She works hard,” says her caseworker, “and does everything with love . . . but her salary is not enough. We help out with food cards, shoes and clothing for the children, linens, even soap.”

JDC social workers helped Anna sort out her life after she lost her previous apartment, enabling her to regain custody of her children, who’d been placed temporarily in an orphanage. But all the families’ possessions were lost in the process, so “now all of our household is from Hesed,” says Anna, including a much-needed refrigerator and a bed.

Beyond material assistance, the kids have received psychological help to cope with their difficult living situation, as well as speech therapy sessions for Georgy and tutoring aid at JDC’s Jewish Family Center to help all three keep up in school. They enjoy the center’s Jewish holiday programs, and have made new friends at its family and summer camps. “I feel good there,” explains Victoria, “and I keep feeling good when I come home.”

Anna’s oldest daughter, Nastya, 22, previously benefited from CI programs and graduated from the center’s training course for youth leaders. Now a full-time college student, she is already giving back to her community, serving as a counselor at family camp for the Poorest Jewish Families, a Lifeline

“For the Poorest Jewish Families, a Lifeline

“We are alive and living happily as a family because of the Jewish community’s care.”

—Anna Penkevich

this past July. “We are alive and living happily as a family because of the Jewish community’s care,” sums up Anna.

Those sentiments could be echoed by Lyuba Chakarov, who lives with her son, David (below), in Sofia, Bulgaria. Widowed four years ago, Lyuba kept her family going throughout her husband’s debilitating fight with cancer by running a children’s clothing shop in Pernik, a town 20 miles from Sofia. But like so many small business owners, Lyuba soon fell victim to the country’s deepening economic crisis.

Forced to close down her shop, Lyuba moved with her son to the capital in desperate search for a new livelihood. Ten-year-old David struggled to adjust to a new school and new friends while still in mourning for his father.

And since his dad did not have the continuity of employment needed to secure a state orphan’s pension, JDC’s Jewish community social workers helped David apply for a personal pension, which he now receives through a special presidential enactment.

Like others struggling with crisis-related unemployment, Lyuba received job training from the Jewish community. She now works as a home care assistant to a Holocaust survivor, which brings her to the Jewish Community Center on a daily basis.

David, too, has immersed himself in community activities, attending multiple years of summer camp and participating in the Bar/Bat Mitzvah program in 2013, when he celebrated his own coming of age.

And the academic and emotional support David gets from his community Big Brother—a university student who himself was helped by the CI program—has motivated the teen to apply for leadership training at the Hadracha college when he turns 16. “I am eager to give back to my community, which has always been there for me and my mother.”
For Europe’s Jewish communities, facing rising anti-Semitism and economic decline, the last three decades of achievement in rebuilding Jewish life could easily be undermined, were it not for people like Agata Rakowiecka (above and opposite) and Markos Maisis (opposite, top, at left). Working in Poland and Greece, respectively, they are equally immersed in strengthening Jewish connections worldwide.

Agata is thrilled to be “re-invigorating Jewish life where it had almost disappeared.” Emblematic of Poland’s astonishing Jewish revival, she spent six years focusing on attracting young Jews to the Warsaw community, and is now the director of the new Jewish Community Center (JCC)—the city’s first modern center post-Holocaust, which opened in a trendy Warsaw neighborhood in October 2013.

Agata represents a generation that has rediscovered its Jewish heritage. Her older sister became interested in Jewish topics following the fall of Communism, and Agata soon became equally intrigued.

“When I was 14 years old I found my way to JDC’s international Jewish summer camp at Szarvas, Hungary,” says Agata. “That experience inspired my decision to dedicate my career to renewing Jewish life in Poland.”

“By the time I grew up in Warsaw,” explains Agata, “the Holocaust and Communism had decimated its rich prewar Jewish life. The new JCC is monumental—and it would never have happened without JDC.”

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—Agata Rakowiecka

Dynamic programming at the converted 3,000-square-foot space “where everyone can feel comfortable”—funded by the Taube Foundation for Jewish Life & Culture, the Koret Foundation, JDC, and other donors—is already helping Agata engage greater numbers of young Jews in Jewish life.

Unlike Agata, Markos grew up in a fairly traditional Jewish family in the 100-member Jewish community of Volos, Greece. He attended synagogue on the holidays—and it was there that he first learned about JDC, from a plaque commemorating its aid following a 1955 earthquake.

Markos was doing his army service in 2006 when he heard about Gesher, JDC’s annual training and networking event for young Jews in the Balkans. He talked his way into a leave to attend the conference, and found his Jewish identity transformed: “One of my biggest revelations was my first Kabbalat Shabbat, holding hands with 350 people and singing. For a person from a community where 10 or 12 people go to synagogue, that was really something.”

“From that Gesher on, I never missed one,” said Markos, even if it meant traveling long distances to get there.

“JDC has been my adult Jewish identity,” says the 33-year-old, who runs a small web design firm. He has participated in innovative JDC programs across Europe: a Leatid leadership training seminar in Oxford, UK; two Junction programs for emerging entrepreneurs in Barcelona and Milan; and, most powerfully, every session of Gesher since 2006.

People ask me if Gesher is worth it,” he says. “I say, there is nothing more meaningful than coming together to exchange ideas, get to know different cultures, and integrate with other Jews.”

Markos feels that JDC is especially crucial for young Jewish adults struggling with Greece’s continuing economic turmoil, and far-right voices of ultra-nationalism and anti-Semitism. “I think Greece needs JDC more than ever right now—to help maintain a robust Jewish life in small Jewish communities like mine, especially in these difficult times.”
When Itamar Beck (opposite, bottom) was growing up in Haifa and working hard to complete his studies despite his struggles with cerebral palsy, the idea of having a career in the education system seemed almost unthinkable. Now living in Tiberias, 25-year-old Itamar counsels dozens of at-risk youth in three local schools, listening to their challenges and coaching them “like a kind of big brother.” He even teaches them how to play guitar.

To realize his dream, Itamar himself got help along the way—first from the local Center for Young Adults, a network established by JDC and the Government of Israel to equip underserved and at-risk young adults with the tools and support to navigate and integrate into Israeli society. Recently, it was an employment integration program known as RampUp that empowered Itamar, giving him the confidence and the tools to convince his job interviewer that his abilities outweighed his physical limitation.

RampUp is one of many critical interventions developed by JDC’s TEVET employment partnership with the Government of Israel to integrate 700,000 chronically jobless Israelis into the workforce, and its Israel Unlimited partnership with the government and the Ruderman Family Foundation to promote the inclusion of the country’s one million adults with disabilities into all aspects of Israeli society.

Since then, Rotem has devised a new and improved menu for the CIL’s restaurant and invested tremendous personal and professional mentorship in its staff. As Dalia describes it, “everyone in Inka, and the CIL, has a brand new spark of excitement in their eyes.”

Grateful for the transformative help he got on his own journey, Itamar is delighted that now he can do the same thing for others. “I can affect their lives, and give them this little extra push toward a better future,” he says.

Chef and Manager of the popular Inka restaurant at JDC’s Center for Independent Living (CIL) in Beer Sheva, is also giving back. Managed entirely by people with disabilities, the CIL is well known throughout the Negev for enabling people with disabilities to find fulfilling work.

Rotem contacted the CIL for help because he longed to overcome the limitations of a severe stutter that started when he was a boy. Traumatized by his father’s death in a car accident. The CIL director, Dalia Zilberman, recognized Rotem’s penchant for cooking and encouraged him to follow his dream, helping him gain entry to a top-notch culinary institute in Herzliya. Rotem soon spread his wings, and his professional career took off.

Earlier this year he phoned Dalia, who was delighted to learn he was now a chef at a leading Eilat hotel. She told him about a special visit that would be made to the CIL by the Israeli Prime Minister’s Office and ranking government officials as part of the annual Negev Conference. “I instantly decided I had to come cook for the event,” says Rotem.

“I was re-established here,” he explained after the successful event, “and it is my privilege to give something back for the people who will come after me to this amazing place.”

For Israelis on the Margins, Tools for Success

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In Ukraine, Ezra immersed himself in activities at Kharkov’s Beit Dan Jewish Community Center (JCC), quickly establishing a group of teen madrichim (youth leaders) at the youth club. He taught and led prayer services at the Jewish school; helped run an English-language club; made home visits to at-risk children and young adults; and ran Shabbat programs. Somehow he also found time to work toward his cherished goal: raising funds to create a Jewish teen youth movement throughout Ukraine.

Determined to create events attractive to the younger generation, Ezra leveraged BBYO resources to form a youth movement comprised of passionate teens ready to take ownership of their Jewish identity and imbued with the values of volunteerism and community involvement. The teenagers he brought together in Kharkov were so enthusiastic that the movement expanded to nearby Poltava and Sumy; Ezra was energized by this success and elected to stay on for a second fellowship year.

In January 2014, Ezra was awarded a Schusterman Foundation #MAKEITHAPPEN grant to support a regional gathering of teen leaders. Then, as the crisis in Ukraine heated up, he was relocated to Tbilisi, where he continued to engage Jewish youth and serve the larger Jewish community.

It was in Georgia that Ezra made what he called “one of my saddest home visits ever.” He went with Hesed workers to see how they could best help a destitute young single mom living with her newborn child, high-school-age sister, and widowed mother in a tiny apartment bereft of all amenities. JDC bought them a refrigerator and basic furniture, provided diapers for the infant, and got the younger girl involved in JCC activities.

This visit encapsulated for Ezra what JDC’s work and his fellowship was all about, enabling him “to see the lives of people change on a regular basis” and hear newly inspired teens say “we love this community, and we want to add to it.”

“Watching a Miracle Grow: The Next Generation”

“How many people get to watch a miracle grow?” asks Ezra Moses (above and opposite), who just completed a two-year stint as a JDC-BBYO Global Jewish Service Corps Fellow in the former Soviet Union, where he worked with teens and beneficiaries of JDC’s welfare initiatives. “To me, that is the importance of JDC Entwine, which is building a new generation of global Jewish leaders: being on the ground helping people firsthand, seeing how JDC meets sudden needs on the turn of a dime—and being able to transmit that message back home,” he continues.

As part of its broader service continuum, JDC Entwine’s Jewish Service Corps (JSC) annually offers year-long professional service opportunities in communities around the world to some 25 recent college graduates.

With support from the Charles and Lynn Schusterman Family Foundation, a select number of JSC Fellows are chosen each year to serve as JDC-BBYO Fellows and use their teen engagement skills to empower youth in their placement communities to develop peer-led Jewish programming. They also involve teens in international BBYO programs, leading delegations to BBYO International Convention and other events. By capitalizing on BBYO’s expertise and facilitating meaningful connections among Jewish teenagers worldwide, these Fellows are enriching Jewish life and working to create a truly global Jewish teen movement.

Ezra, who grew up in Montreal, was based for four months in Tbilisi, Georgia, after spending the previous year-and-a-half establishing dynamic programming for Jewish teens in Kharkov, Ukraine, and neighboring regions.

A 2012 graduate of McGill University, Ezra previously held various leadership roles at Hillel Montreal, United Synagogue Youth, and Camp Ramah in Canada, making him a perfect choice for this program.

In Ukraine, Ezra immersed himself in activities at Kharkov’s Beit Dan Jewish Community Center (JCC), quickly establishing a group of teen madrichim (youth leaders) at the youth club. He taught and led prayer services at the Jewish school; helped run an English-language club; made home visits to at-risk children and young adults; and ran Shabbat programs. Somehow he also found time to work toward his cherished goal: raising funds to create a Jewish teen youth movement throughout Ukraine.

Determined to create events attractive to the younger generation, Ezra leveraged BBYO resources to form a youth movement comprised of passionate teens ready to take ownership of their Jewish identity and imbued with the values of volunteerism and community involvement. The teenagers he brought together in Kharkov were so enthusiastic that the movement expanded to nearby Poltava and Sumy; Ezra was energized by this success and elected to stay on for a second fellowship year.

In January 2014, Ezra was awarded a Schusterman Foundation #MAKEITHAPPEN grant to support a regional gathering of teen leaders. Then, as the crisis in Ukraine heated up, he was relocated to Tbilisi, where he continued to engage Jewish youth and serve the larger Jewish community.

It was in Georgia that Ezra made what he called “one of my saddest home visits ever.” He went with Hesed workers to see how they could best help a destitute young single mom living with her newborn child, high-school-age sister, and widowed mother in a tiny apartment bereft of all amenities. JDC bought them a refrigerator and basic furniture, provided diapers for the infant, and got the younger girl involved in JCC activities.

This visit encapsulated for Ezra what JDC’s work and his fellowship was all about, enabling him “to see the lives of people change on a regular basis” and hear newly inspired teens say “we love this community, and we want to add to it.”

“Watching a Miracle Grow: The Next Generation”

“How many people get to watch a miracle grow?” asks Ezra Moses (above and opposite), who just completed a two-year stint as a JDC-BBYO Global Jewish Service Corps Fellow in the former Soviet Union, where he worked with teens and beneficiaries of JDC’s welfare initiatives. “To me, that is the importance of JDC Entwine, which is building a new generation of global Jewish leaders: being on the ground helping people firsthand, seeing how JDC meets sudden needs on the turn of a dime—and being able to transmit that message back home,” he continues.

As part of its broader service continuum, JDC Entwine’s Jewish Service Corps (JSC) annually offers year-long professional service opportunities in communities around the world to some 25 recent college graduates.

With support from the Charles and Lynn Schusterman Family Foundation, a select number of JSC Fellows are chosen each year to serve as JDC-BBYO Fellows and use their teen engagement skills to empower youth in their placement communities to develop peer-led Jewish programming. They also involve teens in international BBYO programs, leading delegations to BBYO International Convention and other events. By capitalizing on BBYO’s expertise and facilitating meaningful connections among Jewish teenagers worldwide, these Fellows are enriching Jewish life and working to create a truly global Jewish teen movement.

Ezra, who grew up in Montreal, was based for four months in Tbilisi, Georgia, after spending the previous year-and-a-half establishing dynamic programming for Jewish teens in Kharkov, Ukraine, and neighboring regions.

A 2012 graduate of McGill University, Ezra previously held various leadership roles at Hillel Montreal, United Synagogue Youth, and Camp Ramah in Canada, making him a perfect choice for this program.
The livelihoods of fishermen in the devastated Panay region. Fishermen on the tiny island of Lat-Asan received new fiberglass boats in June—the first round in a project that is also promoting the boats’ local manufacture, to add to local incomes.

With no running water and a fragile infrastructure, Lat-Asan residents were especially vulnerable when the storm struck. Dennis Almorin, his wife, Jesse, and their two daughters (at left) battled chest-high floodwaters to take refuge in an elevated house nearby. The family survived—but both their boat and home were washed away, leaving them with nothing but the clothes on their backs.

Dennis moved his family in with his parents and borrowed a boat from a friend, splitting his catch with him as well. They scraped by on donations of food and clothing.

Now Dennis has a new fishing boat, which he built himself with materials supplied by JDC, and the family is looking forward to regaining their financial independence. “We are very thankful for this assistance,” says Jesse, “and so happy to be able to go back to our lives before Yolanda (local name for Typhoon Haiyan).”

And while these efforts—along with first-class post-trauma interventions and a major disaster risk-reduction initiative—have ensured that JDC honors the Philippines’ heroic legacy of saving Jews during WWII, the building of a brighter future for Filipinos eager to resume their lives will be JDC’s proudest success.

*JDC’s Philippines partners include: the IDF Field Hospital and the Israel Ministry of Foreign Affairs, Alya Foundation, Catholic Relief Services, UNICEF, Magen David Adom (MDA), the International Medical Corps (IMC), the International Rescue Committee (IRC), the Israel Trauma Coalition, the International Institute for Rural Reconstruction, the Center for Disaster Preparedness, the Ramon-Abelita Foundation (RAMF), Balyk Mindanao, AGAPP, and Negrenese Volunteers for Change (NVC).
The table on page 22 summarizes JDC’s annual budget with income provided primarily by the Jewish Federations of North America/Federations system and the extent to which additional funds from various sources have been obtained and utilized. In sum, the JDC Core budget of $78.7 million has leveraged another $291.8 million for total expenditures on JDC projects of $370.5 million during 2013.

### 2013 Global Budget

<table>
<thead>
<tr>
<th>(In U.S. Dollars)</th>
<th>JDC Commitment</th>
<th>Additional Funds From Partners*</th>
<th>Total Expenses</th>
</tr>
</thead>
<tbody>
<tr>
<td>ALBANIA</td>
<td>11,098</td>
<td>-</td>
<td>11,098</td>
</tr>
<tr>
<td>ARGENTINA</td>
<td>1,229,340</td>
<td>7514,499</td>
<td>8,743,799</td>
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<tr>
<td>BELARUS</td>
<td>832,354</td>
<td>5,221,882</td>
<td>6,054,236</td>
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<tr>
<td>BOSNIA-ERZGOVINA</td>
<td>108,922</td>
<td>480,824</td>
<td>599,746</td>
</tr>
<tr>
<td>BULGARIA</td>
<td>486,283</td>
<td>2,125,475</td>
<td>2,611,758</td>
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<tr>
<td>CENTRAL ASIAN REPUBLICS</td>
<td>4,089,647</td>
<td>5,573,265</td>
<td>9,662,912</td>
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<tr>
<td>CHINA &amp; EAST ASIA</td>
<td>52,605</td>
<td>20,600</td>
<td>72,605</td>
</tr>
<tr>
<td>CROATIA/SLOVENIA</td>
<td>60,254</td>
<td>816,851</td>
<td>877,085</td>
</tr>
<tr>
<td>CUBA</td>
<td>1,977</td>
<td>220,800</td>
<td>222,777</td>
</tr>
<tr>
<td>CZECH REPUBLIC</td>
<td>45,825</td>
<td>95,753</td>
<td>1,003,357</td>
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<tr>
<td>EGYPT</td>
<td>40,358</td>
<td>12,600</td>
<td>52,958</td>
</tr>
<tr>
<td>ENTWINE</td>
<td>836,577</td>
<td>2,668,196</td>
<td>3,504,768</td>
</tr>
<tr>
<td>ESTONIA</td>
<td>219,832</td>
<td>1,592,105</td>
<td>1,811,937</td>
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<tr>
<td>ETHIOPIA</td>
<td>254,919</td>
<td>250,000</td>
<td>504,919</td>
</tr>
<tr>
<td>GENERAL LATIN AMERICA</td>
<td>933,110</td>
<td>778,630</td>
<td>1,711,740</td>
</tr>
<tr>
<td>GERMANY</td>
<td>155,664</td>
<td>125,520</td>
<td>281,184</td>
</tr>
<tr>
<td>HUNGARY</td>
<td>1,005,017</td>
<td>11,551,147</td>
<td>12,756,164</td>
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<tr>
<td>INDIA</td>
<td>275,195</td>
<td>33,542</td>
<td>308,727</td>
</tr>
<tr>
<td>INTERNATIONAL DEVELOPMENT PROGRAM</td>
<td>446,718</td>
<td>4,045,327</td>
<td>4,492,085</td>
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<tr>
<td>JDC ARCHIVES</td>
<td>611,762</td>
<td>800,937</td>
<td>1,412,699</td>
</tr>
<tr>
<td>JDC ISRAEL</td>
<td>12,462,076</td>
<td>98,756,700</td>
<td>111,218,776</td>
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<tr>
<td>LATVIA</td>
<td>316,330</td>
<td>2,745,294</td>
<td>3,061,624</td>
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<tr>
<td>LITHUANIA</td>
<td>264,975</td>
<td>1,838,126</td>
<td>2,103,101</td>
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<tr>
<td>MOZAMBOUR</td>
<td>1,551,404</td>
<td>4,229,789</td>
<td>5,781,193</td>
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<tr>
<td>MOROCCO</td>
<td>692,286</td>
<td>3,535,981</td>
<td>4,228,267</td>
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<tr>
<td>MYANMAR</td>
<td>2,205</td>
<td>-</td>
<td>2,205</td>
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<tr>
<td>MYERS-JDC-BROOKDALE INSTITUTE</td>
<td>1,076,574</td>
<td>6,575,896</td>
<td>7,652,472</td>
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<tr>
<td>OTHER MUSLIM COUNTRIES</td>
<td>394,703</td>
<td>554,860</td>
<td>949,553</td>
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<tr>
<td>POLAND</td>
<td>631,977</td>
<td>2,300,381</td>
<td>2,932,358</td>
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<tr>
<td>PROPERTY RECLAMATION</td>
<td>852,985</td>
<td>-</td>
<td>852,985</td>
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<tr>
<td>REGIONAL AFRICA &amp; ASIA PROGRAMS</td>
<td>377,908</td>
<td>-</td>
<td>377,908</td>
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<tr>
<td>REGIONAL EUROPEAN PROGRAMS</td>
<td>3,832,876</td>
<td>1,212,270</td>
<td>5,045,148</td>
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<tr>
<td>ROMANIA</td>
<td>933,019</td>
<td>5,224,493</td>
<td>6,157,512</td>
</tr>
<tr>
<td>RUSSIAN FEDERATION</td>
<td>10,844,372</td>
<td>64,254,407</td>
<td>75,098,780</td>
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<tr>
<td>SERBIA / MACEDONIA</td>
<td>257,922</td>
<td>735,162</td>
<td>1,033,084</td>
</tr>
<tr>
<td>SLOVAKIA</td>
<td>152,061</td>
<td>1,880,582</td>
<td>2,032,643</td>
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<tr>
<td>SPECIAL GRANTS</td>
<td>1,714,981</td>
<td>180,000</td>
<td>1,894,981</td>
</tr>
<tr>
<td>STAUB CENTER FOR SOCIAL POLICY STUDIES IN ISRAEL</td>
<td>851,959</td>
<td>1,112,302</td>
<td>1,964,259</td>
</tr>
<tr>
<td>TRANSFRAIGHT PROGRAM</td>
<td>66,785</td>
<td>-</td>
<td>66,785</td>
</tr>
<tr>
<td>TUNISIA</td>
<td>412,110</td>
<td>609,990</td>
<td>1,022,100</td>
</tr>
<tr>
<td>TURKEY</td>
<td>241,005</td>
<td>142,500</td>
<td>383,505</td>
</tr>
<tr>
<td>UKRAINE</td>
<td>7,261,865</td>
<td>51,283,987</td>
<td>58,545,852</td>
</tr>
<tr>
<td>FINANCE, ADMINISTRATION, AND FUNDRAISING</td>
<td>21,941,214</td>
<td>-</td>
<td>21,941,214</td>
</tr>
</tbody>
</table>

TOTAL | 78,694,050 | 291,761,761 | 370,455,811

*The funds from partners include approximately $110 million from the Conference on the Jewish Material Claims Against Germany.

### 2013 Program Budget Distribution

#### BY GEOGRAPHIC AREA

<table>
<thead>
<tr>
<th>Geographic Area</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>FORMER SOVIET UNION</td>
<td>44.4%</td>
</tr>
<tr>
<td>ISRAEL</td>
<td>34.7%</td>
</tr>
<tr>
<td>CENTRAL &amp; EASTERN EUROPE</td>
<td>12.1%</td>
</tr>
<tr>
<td>LATIN AMERICA</td>
<td>3.0%</td>
</tr>
<tr>
<td>AFRICA &amp; ASIA</td>
<td>2.3%</td>
</tr>
<tr>
<td>INTERNATIONAL DEVELOPMENT PROGRAM</td>
<td>1.3%</td>
</tr>
<tr>
<td>MULTIREGIONAL</td>
<td>1.2%</td>
</tr>
<tr>
<td>ENTWINE</td>
<td>1.0%</td>
</tr>
</tbody>
</table>

TOTAL ($) BY REGION | 100.0%

#### BY PROGRAM AREA

<table>
<thead>
<tr>
<th>Program Area</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>WELFARE &amp; SOCIAL SERVICES</td>
<td>54.6%</td>
</tr>
<tr>
<td>EMPOWERMENT &amp; TRAINING</td>
<td>16.8%</td>
</tr>
<tr>
<td>SERVICES FOR CHILDREN AT RISK</td>
<td>13.0%</td>
</tr>
<tr>
<td>STRENGTHENING JEWISH LIFE</td>
<td>9.8%</td>
</tr>
<tr>
<td>RESEARCH</td>
<td>3.4%</td>
</tr>
<tr>
<td>NON-SECTARIAN</td>
<td>1.3%</td>
</tr>
<tr>
<td>ENTWINE</td>
<td>1.1%</td>
</tr>
</tbody>
</table>

TOTAL ($) BY PROGRAM AREA | 100.0%

The table on page 22 summarizes JDC’s annual budget with income provided primarily by the Jewish Federations of North America/Federations system and the extent to which additional funds from various sources have been obtained and utilized. In sum, the JDC Core budget of $78.7 million has leveraged another $291.8 million for total expenditures on JDC projects of $370.5 million during 2013.
Today’s urgent mission for JDC is rescuing Jews and others in danger and crisis, alleviating hunger and hardship, and renewing and connecting Jewish communities. JDC impacts millions of lives in more than 70 countries worldwide.

### Consolidated Financial Information

The following is a summary of JDC’s audited Financial Statements for the year ended December 31, 2013. For a copy of the full Financial Statements and Independent Auditor’s Report, email Ophir Singal, JDC Chief Financial Officer, at financials@jdc.org or access at www.JDC.org/financials.

#### Consolidated Balance Sheet 2013

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash &amp; Cash Equivalents</td>
<td>$35,725,768</td>
</tr>
<tr>
<td>Investments</td>
<td>114,043,423</td>
</tr>
<tr>
<td>Grants Receivable</td>
<td>26,250,103</td>
</tr>
<tr>
<td>Contributions Receivable, Net</td>
<td>65,845,284</td>
</tr>
<tr>
<td>Other Assets</td>
<td>19,880,216</td>
</tr>
<tr>
<td>Fixed assets, Net</td>
<td>36,442,756</td>
</tr>
<tr>
<td>Total assets</td>
<td>$711,187,550</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>LIABILITIES &amp; NET ASSETS</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts Payable &amp; Accrued Expenses</td>
<td>35,725,768</td>
</tr>
<tr>
<td>Pension Plan Obligations</td>
<td>114,043,423</td>
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<tr>
<td>Annuity Obligations</td>
<td>26,250,103</td>
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<tr>
<td>Loans Payable</td>
<td>65,845,284</td>
</tr>
<tr>
<td>Due to Others</td>
<td>19,880,216</td>
</tr>
<tr>
<td>Total Liabilities</td>
<td>36,442,756</td>
</tr>
<tr>
<td>Net Assets</td>
<td>$711,187,550</td>
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<tr>
<td>Total liabilities and net assets</td>
<td>$711,187,550</td>
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</tbody>
</table>

#### Consolidated Statement of Activities 2013

<table>
<thead>
<tr>
<th>REVENUES, GAINS (LOSSES) &amp; OTHER SUPPORT</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contributions, net</td>
<td>$176,496,108</td>
</tr>
<tr>
<td>Grants</td>
<td>119,496,130</td>
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<tr>
<td>Other income</td>
<td>8,492,367</td>
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<tr>
<td>Investment gain</td>
<td>69,329,444</td>
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<tr>
<td>Total revenues, gains (losses) &amp; other support</td>
<td>$389,814,049</td>
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</table>

<table>
<thead>
<tr>
<th>EXPENSES</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program services</td>
<td>$297,253,972</td>
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<tr>
<td>Support services</td>
<td>28,521,762</td>
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<tr>
<td>Total supporting services</td>
<td>10,703,264</td>
</tr>
<tr>
<td>Total expenses</td>
<td>$336,478,998</td>
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</table>

<table>
<thead>
<tr>
<th>CHANGES IN NET ASSETS</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Change in Net Assets Before Other Change</td>
<td>$557,015,419</td>
</tr>
<tr>
<td>Pension &amp; Post-Retirement Benefit Adjustment</td>
<td>3,336,918</td>
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<tr>
<td>Change in Net Assets</td>
<td>$560,343,450</td>
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<tr>
<td>Net Assets (Deficit) - Beginning Of Year</td>
<td>$500,343,450</td>
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<tr>
<td>Net Assets (Deficit) - End Of Year</td>
<td>$557,015,419</td>
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</table>
# Consolidated Statement of Functional Expenses

**Period Ended December 31, 2013**

## PROGRAM SERVICES

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<thead>
<tr>
<th>Grants and Cash Assistance</th>
<th>$16,889,843</th>
<th>$11,520,366</th>
<th>$1,664,050</th>
<th>$2,669,030</th>
<th>$171,463</th>
<th>$32,913,752</th>
<th>$-</th>
<th>$-</th>
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</thead>
<tbody>
<tr>
<td>Food, Clothing, and Supplies Assistance</td>
<td>64,331,720</td>
<td>-</td>
<td>-</td>
<td>132,680</td>
<td>-</td>
<td>64,464,400</td>
<td>-</td>
<td>-</td>
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<tr>
<td>Health Care, Rehabilitation, and Supplies</td>
<td>6,996,696</td>
<td>42,924</td>
<td>1,172,318</td>
<td>-</td>
<td>1,746,109</td>
<td>9,958,447</td>
<td>-</td>
<td>-</td>
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<tr>
<td>Education, Training, and Scholarships</td>
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<td>20,957,456</td>
<td>8,027,537</td>
<td>377,517</td>
<td>821,599</td>
<td>30,600,386</td>
<td>-</td>
<td>-</td>
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<tr>
<td>Research and Development</td>
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<td>807,216</td>
<td>2,870,040</td>
<td>11,917,603</td>
<td>120,906</td>
<td>18,666,090</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Emergency Assistance, Rescue, and Relief</td>
<td>3,881,869</td>
<td>152,780</td>
<td>234,291</td>
<td>-</td>
<td>2,951,192</td>
<td>7,220,132</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Home Care and Personal Assistance</td>
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<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>74,170,692</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Social, Religious, and Communal Outreach Programs</td>
<td>12,557,743</td>
<td>875,159</td>
<td>24,547,917</td>
<td>45,552</td>
<td>3,053,288</td>
<td>40,879,659</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Occupancy, Facilities, Equipment, and Repairs</td>
<td>1,940,133</td>
<td>107,905</td>
<td>579,186</td>
<td>-</td>
<td>170,644</td>
<td>3,048,068</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>641,880</td>
<td>54,986</td>
<td>1,213,322</td>
<td>728,651</td>
<td>1,094,914</td>
<td>3,733,753</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total program expenses</strong></td>
<td>184,677,178</td>
<td>34,777,792</td>
<td>40,098,861</td>
<td>15,871,033</td>
<td>10,230,515</td>
<td>285,655,379</td>
<td>-</td>
<td>-</td>
</tr>
</tbody>
</table>

## MANAGEMENT AND ADMINISTRATIVE EXPENSES

| Payroll, Benefits, and Consultants | 4,928,018 | 927,858 | 1,098,194 | 423,433 | 272,945 | 7,650,448 | 13,916,841 | 6,866,704 |
| Contracted Services, Supplies, and Other Expenses | 1,887,499 | 355,382 | 420,623 | 162,181 | 104,542 | 2,931,227 | 6,844,035 | 1,735,372 |
| Travel | 299,968 | 56,479 | 66,847 | 25,774 | 16,614 | 465,682 | 679,062 | 866,274 |
| Conferences, Media, and Public Relations | 5,826 | 1,973 | 1,298 | 301 | 323 | 9,045 | 2,326,862 | 408,858 |
| Other | 349,895 | 65,879 | 77,973 | 30,064 | 19,380 | 543,191 | 1,847,119 | 800,387 |
| **Total Management and Administrative Expenses** | 7,471,206 | 1,406,695 | 1,664,935 | 641,953 | 413,805 | 11,598,593 | 25,603,919 | 10,677,595 |

| Interest expenses | - | - | - | - | - | 593,836 | - | - |
| Depreciation | - | - | - | - | - | 2,324,007 | 25,669 | 2,349,676 |
| **Total Expenses** | $192,148,384 | $36,184,487 | $41,767,986 | $16,512,986 | $10,644,319 | $297,253,972 | $28,521,762 | $10,703,264 |

**Note:** The above table lists the Consolidated Statement of Functional Expenses for the JDC during the period ended December 31, 2013.
JDC’s programs are made possible by contributions from the Jewish Federations of North America, as well as charitable individuals, families, businesses, foundations, and restitution sources. JDC gives special thanks to the following ambassadors of JDC’s global mission whose gifts in 2013 supported our work around the world.

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JFNA Social Venture Fund for Jewish-Arab Equality and Shared Society
JFNA Israel Terror Relief Fund

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Jewish Federation of Greater Suffolk
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Jewish Federation of Tulsa

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Jewish Federation of Medford
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Jewish Federation of Greater Scranton
Jewish Federation of Greater South Jersey
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The Jacob H. Schiff Society commemorates the legacy of a founding benefactor of JDC and honors the philanthropists whose exemplary generosity in contributing more than $1 million to JDC has brought light to its mission of sustaining a vibrant and thriving global Jewish community today.

We THANK YOU

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The Milton A. and Roslyn Z. Wolf Family Foundation and Caryn and Steven Wechsler
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Lawrence L.* and Leonore Zusman Schiff Society Attendees at JDC’s Centennial Celebration in Israel

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Supporters whose generosity has reached or surpassed $5 million

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The Milton A. and Roslyn Z. Wolf Family Foundation and Caryn and Steven Wechsler
Jackie and Bertie Woolf & Family
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Yad Hanadiv
Anne and Henry Zarrow Foundation
Lawrence L.* and Leonone Zusman

Erika and Kenneth Witover & Family

Schiff Society attendees at JDC’s Centennial Celebration in Israel

Stan and Barbara Rabin

* Deceased
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Established in the spirit of a JDC founder and its first president, Felix M. Warburg, the Warburg Society honors those JDC Board Members and their spouses whose financial support in excess of $250,000 will help ensure that we can continue our critical mission of responding to Jewish needs around the world.

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*Deceased
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JDC Ambassadors is a unique network of individuals and families who are dedicated to creating a visionary and caring Jewish community through their active engagement with JDC’s global mission.

Unrestricted gifts from JDC Ambassadors aid those in desperate need across the Jewish world and help build a future of opportunity and hope.

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JDC would like to thank the 322 college students and young adults who in 2013 collectively contributed over 90,000 hours of service to meet diverse challenges in 25 overseas communities. Their time, leadership, and commitment continue to create lasting impact on the global Jewish world.

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In times of ACTION GLOBAL CRISIS JDC ANNUAL REPORT

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Jacob Cahan
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Melissa Rutman
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JDC receives core support through the Jewish Federations of North America. Major funders also include: the Conference on Jewish Material Claims Against Germany, the Harry and Jeanette Weinberg Foundation, the International Fellowship of Christians and Jews, the Maurice and Vivienne Wohl Charitable Foundation, World Jewish Relief (UK), UIA Federations Canada, and tens of thousands of individual donors.